

HEDNO's Innovation Overview

Nikos Stefanakis - Assistant Director

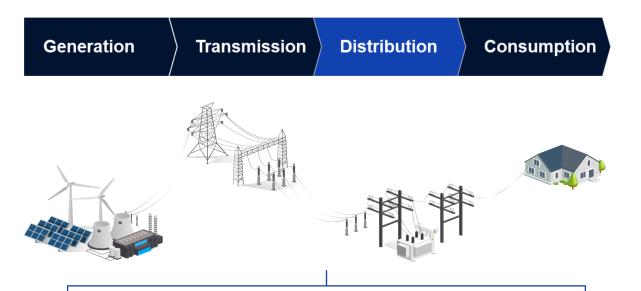
Research & Innovation Department

GD Network Development & Management





The sole distribution system operator in Greece



As the sole distribution system operator (DSO) of Greece, HEDNO develops and manages the medium and low voltage network, distributing electricity from the highvoltage system to residential and commercial consumers in the interconnected system and non-interconnected Islands



~7,7 million customers¹

100% share of population² with access to electricity



~23% EURbn of Greek GDP enabled through DSO-

supplied electricity³

Economy

thousand FTEs directly

employed4



Network

~250 thousand km of electrical lines4 with 245 HV/MV and

168k MV/LV substations⁶

8.3 GW RES connected⁴

EUR million investments in

Source: HEDNO Strategy & Transformation department, World Bank, NECP, Press search

^{1. 7.729.116,} number of active customers H1 2024 | 2. World Bank estimates for 2023, since 2016 estimates of ~100% | 3. According to NECP ~30% of industrial energy demand from electricity and 83% of electricity supplied to industry through distribution network | 4. Actuals 2024 | 5. Estimate 2024 | 6. H1 2024

RESEARCH & INNOVATION DEPARTMENT - MANDATE

R&I is mandated to be the central driver and enabler of innovation at HEDNO, providing consulting services and fostering an external innovation ecosystem

Strategic pillar



Innovation lifecycle management



Internal innovation consulting



External collaboration & partnerships



Innovation portfolio tracking









R&I is mandated to...

R&I's mandate ... be the **central driver** for foresighting, top-down ideating innovations and developing business cases. R&I deploys its **own resources** and can **pro-actively access selected supporting functions** from other departments.

... support the successful piloting, launching and scaling of selected innovations through other departments by providing on-demand consulting services and tools to promote innovation activities & processes.

... to provide the wider HEDNO organisation with access to relevant innovation collaborators¹ and research projects to foster the integration of external innovations.

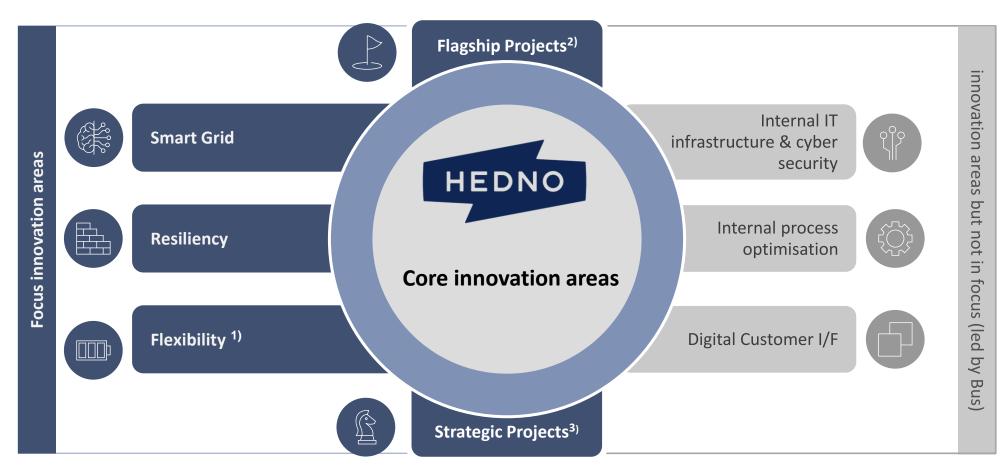
R&I provides an ecosystem for the development and piloting of promising external innovations.

... track, promote and coordinate ongoing innovation activities and report them to relevant stakeholders. R&I also provides and manages the central platform to assess and promote internal bottom-up and top-down innovations.

1) In this capacity R&I also represents HEDNO on the Research Innovation Committee of E.DSO

May 2025 HEDNO

Innovation scope for HEDNO comprises eight distinct focus areas



- 1) Includes Storage, V2G, Sector coupling
- 2) Flagship projects (Smart Metering, Innovation Hub, Smart Grid Master Plan, ROC Benchmarking)
- 3) Strategic Projects (E-mobility, multi-utility, fiber enabled smart network, new business)

HEDNO

HEDNO's Innovation Hub

The **HEDNO's Innovation Hub** aims to **interconnect the key stakeholders in electricity distribution** sector, but also more broadly, by implementing a series of **programmes and actions that will promote and accelerate innovation** and will result in significant **business and social benefits**.

VISION

To become the first integrated ecosystem for innovation in the the electricity distribution sector in Greece and internationally.

MISSION

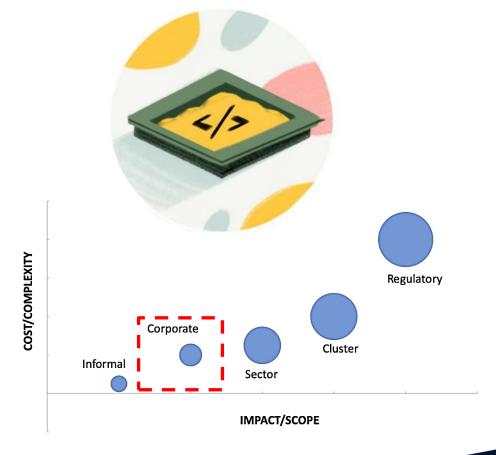
To connect the basic groups of stakeholders in the electricity distribution sector - and more broadly - in order to develop innovative ideas, technologies, and high added-value products/services that respond to the challenges of the new energy environment and sustainable development

ECOSYSTEM Academia Energy Non-Suppliers Energy Regulators Utilities Infrastructu Suppliers Energy Generators **Innovation Hub** Start-ups **Environ**mental Groups Charities **ICT Firms** Research and Development Centres Local/ Regional Other **Authorities National** HEDN DSOs Governme

Corporate Sandbox

HEDNO introduced the concept of the "corporate – led sandbox" that is becoming a case study

- 'The regulatory sandbox allows innovators to trial new products, services and business models in a real-world environment without some of the usual rules applying.' (Ofgem, 2018).
- In December 2022, HEDNO signed an MoU with Regulatory
 Authority for Energy, Waste & Water (RAEWW¹) to create the
 "Hellenic Electricity Sandbox HELSA" aiming to develop solutions
 in critical problems (e.g., Electricity theft, electrification of ships).
 RAEWW's VPs participation in the Sandbox Steering Committee est.
- HELSA is a "Corporate Sandbox", but it is highly critical as HEDNO is a monopoly in the Greek energy market. As such it aims to pave the way for a future regulatory sandbox in cooperation with the RAEWW and other public authorities.
- Under the umbrella of HELSA, the 1st Sandbox action was implemented in 2023: HEDNO Datathon: Al for Power Theft Detection.





EU Funded R&I Projects Overview



21 Research & Innovation **Projects**



57 Researchers



Collaborations with Universities, Research Institutes, Associations, **Energy and Techology Corporations** and SMEs







ipto

| Elia Group







































ENEXIS NETBEHEER





CITROËN





7



Ongoing EU R&I Projects

E-Mobility

1. EV4EU

Flexibility

- 2. OPENTUNITY
- 3. ENFLATE
- 4. EVELIXIA
- 5. ODEON
- 6. HEDGE-IoT

Energy Storage

- 7. SINNOGENES
- 8. ASTERIx-CAESar
- 9. CRAVE-H2

Smart Grid

- 10. R2D2
- 11. CRETE VALLEY
- 12. SYNERGIES
- 13. TwinEU

Data

- **14. DATAMITE**
- 15. ACCOMPLISH

Cold Ironing

- **16. CENTAVROS**
- **17. ALFION INFRA**
- 18. DECOMPRESS

Cyber Security

19. COCOON

Training

20. MOTIVATE XR

Demand Response

21. ECLIPSE



opentunity







































Why focus on Cold – Ironing?



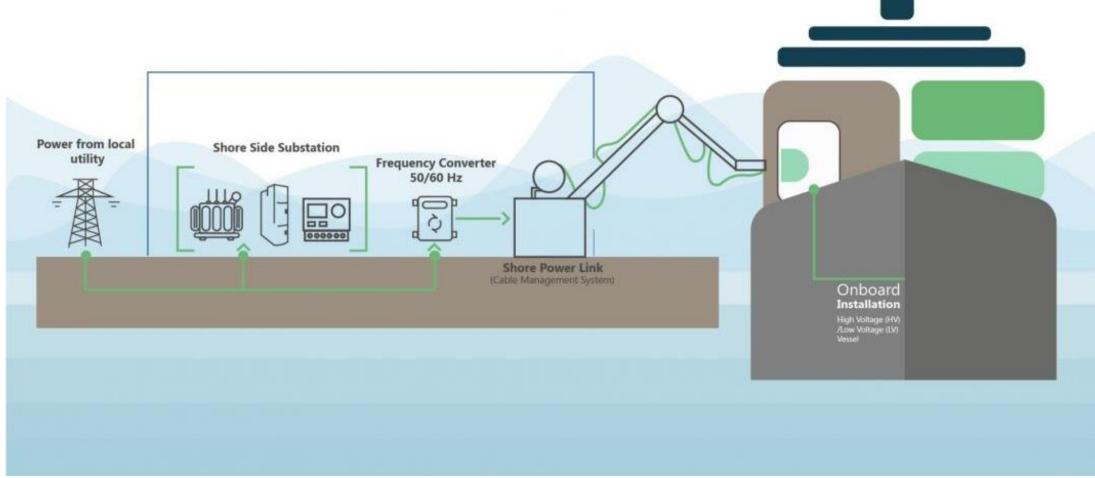
- EU REGULATION: In July 2023, EU adopted two new regulations within the "Fit for 55" package regarding CI
- FuelEU (2023/1805/EU): Container and passenger ships greater than or equal to 5,000 Gross Tonnage (GT) are
 obliged, by 2030, to connect to CI to cover their electricity needs during their stay at berth.
- Alternative Fuels Infrastructure Regulation (AFIR; 2023/1804/EU): EU's TEN-T core and comprehensive ports are obliged to install at least one CI position by 2025 and 2030, respectively.



- Maritime emissions in EU reach about 130MtCO2
- According to the International Maritime Organization (IMO), maritime emissions are expected to increase up to 50% by mid-century, if strict measures are not taken
- The maritime sector in Greece is responsible for 18% of the country's CO2 emissions (~6.6 MtCO2 or approximately 10% of total Greek greenhouse gas emissions)
- It is a significant source of local emissions (NOx, SOx, etc.) in several urban areas located near major ports.
- The electrification and decarbonization of ports and ships leads to multiple and important environmental and climate benefits.

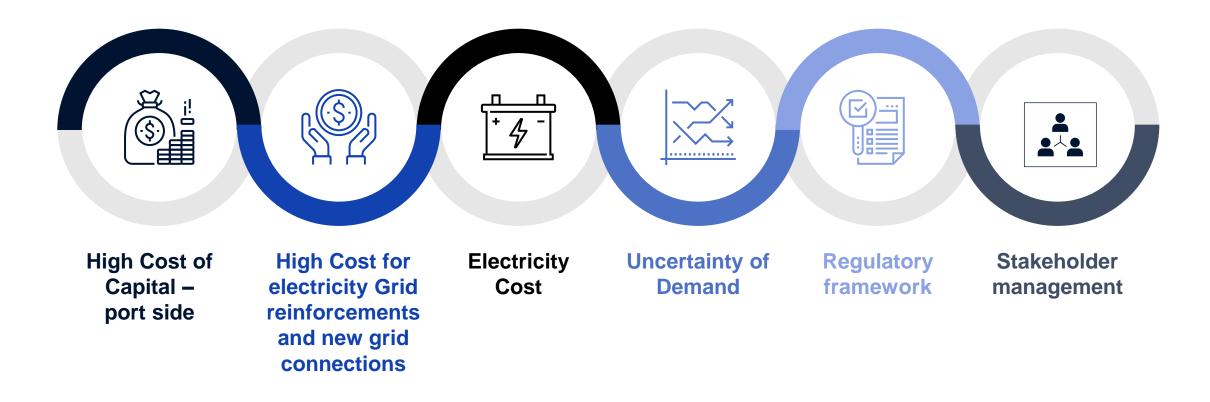


Cold Ironing Infrastructure





Cold Ironing Challenges





HEDNO as Facilitator of Cold-Ironing in Greece

HEDNO participates in several port electrification projects, mainly through the EU mechanism "Connecting Europe Facility" (CEF), undertaking Front-End Engineering (CBA) and Cost Benefit Analysis (CBA) studies and constructing integrated "Cold Ironing" infrastructure.

Project	Port	Scope	Stage
ALFION	Igoumenitsa	Feed + CBA studies	Complete
CIPORT	Piraeus	Feed + CBA studies	Complete
CENTAVROS	Volos	Feed + CBA studies	Complete
ALFION INFRA	Igoumenitsa	Construction of 3 CI positions Feed + CBA studies for Cruise ships	Ongoing (12/2026)
GR-Eco Islands	Poros	Ministry initiative	Complete
DECOMPRESS	Rafina Lavrio Kavala Corfu	Construction of 4 CI positions (Rafina) Feed + CBA studies (Lavrio) Feed + CBA studies (Kavala) Feed + CBA studies (Corfu)	Started on 12/2024





i IGOUMENITSA PORT				
	Funding	CEF 101122898		
	Budget	€ 8,900,000		
(A)	Completion	12/2026		
⊕£	Coordinator	Igoumenitsa Port Authority (OLIG)		
S S	Project	 3x positions for Shore-Side Electricity (2x3 MVA & 1X0,5MVA) FEED study for cruise 		



1	RAFINA PORT	
66	Funding	CEF 101175817
•	Budget	€ 9,670,000
(b)	Completion	12/2028
å€	Coordinator	Lavrio Port Authority
	Project	 4x1,5MVA positions for Shore-Side Electricity FEED studies for Lavrion, Kavala, Corfu



Οι 4 θέσεις OPS



