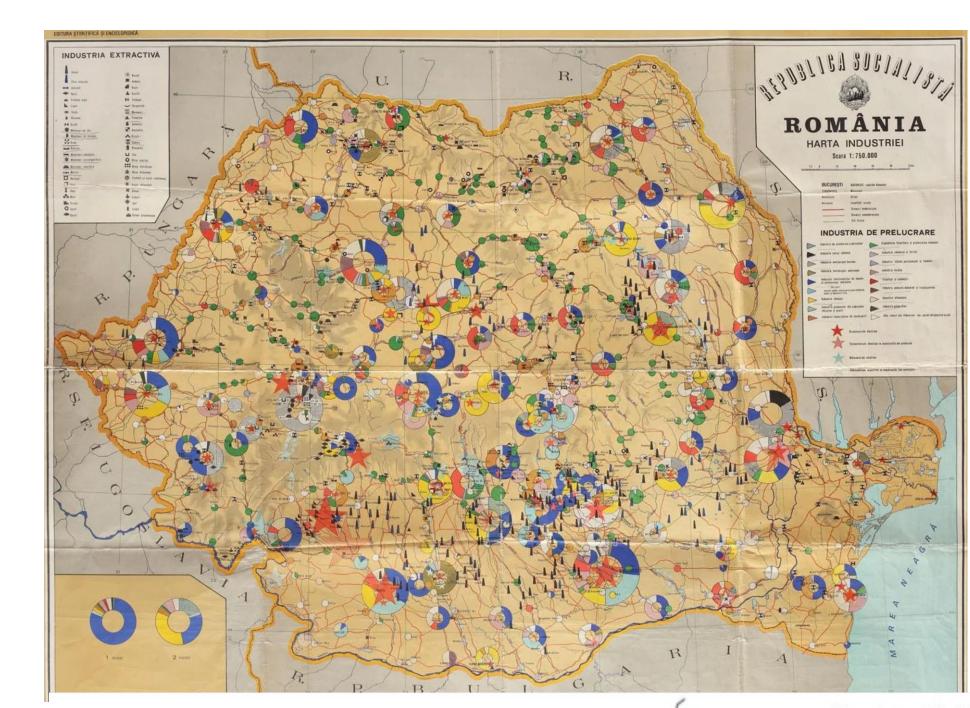
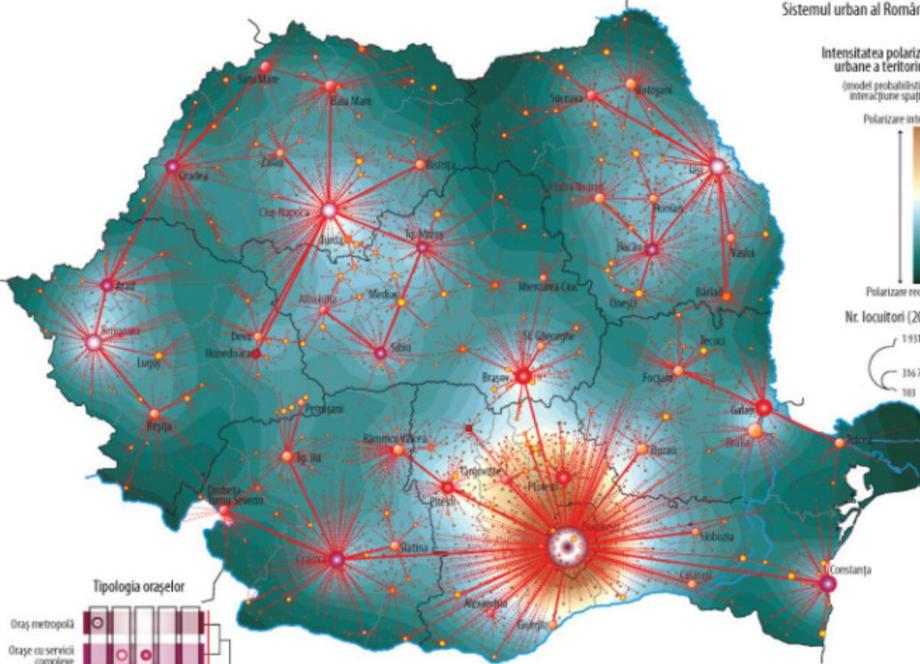
Energy Transition

How fast is too fast and how slow is too slow

The Legacy

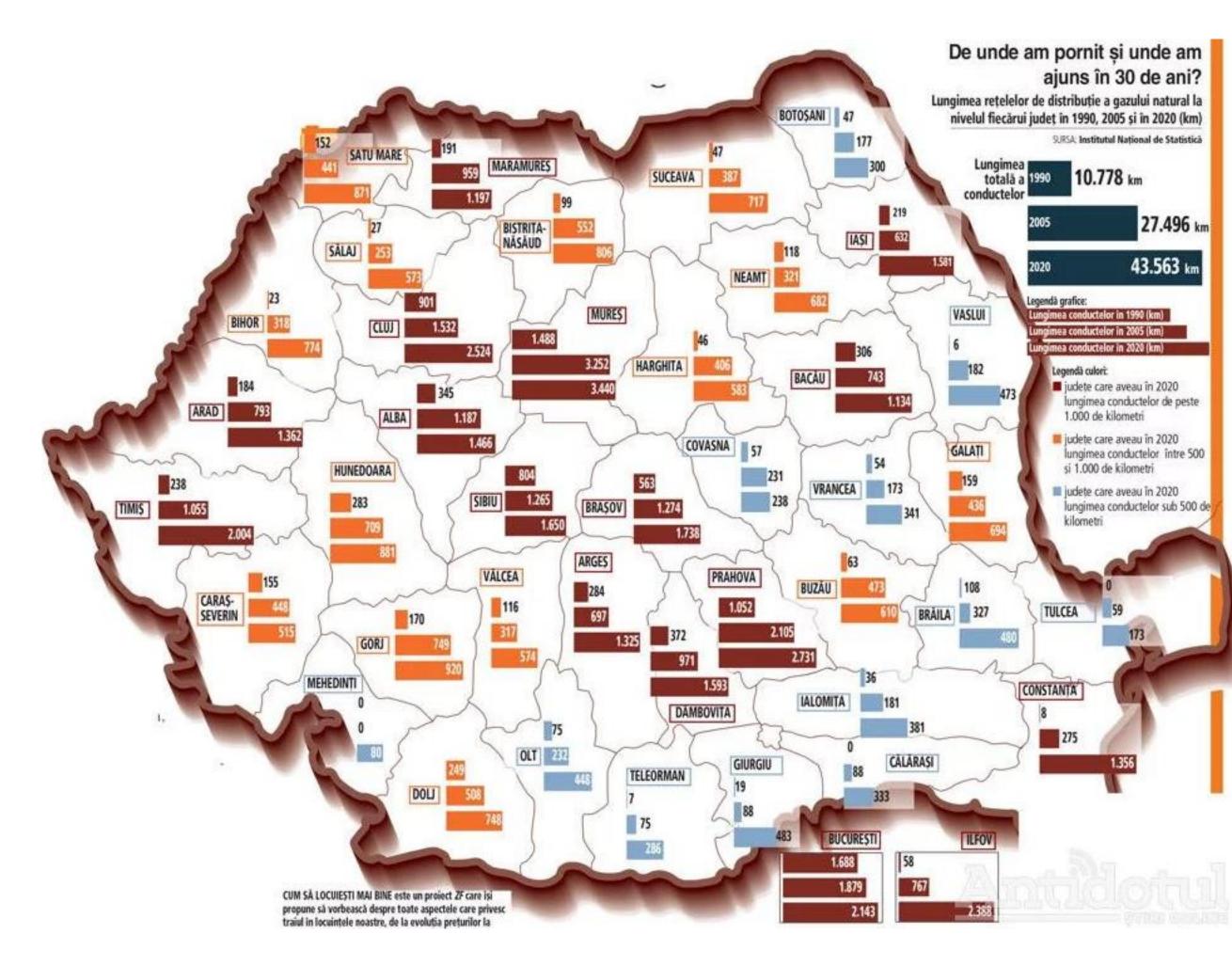
- Before 1989:
 - energy-intensive industry located around energy resources
 - minimal household consumption, rationed
- Path dependency:
 - slow infrastructure development, predominance of SOEs in energy, distorted market signals
 - delayed projects follow original blueprint
- Two challenges:
 - catch up with developments until now
 - EU transition





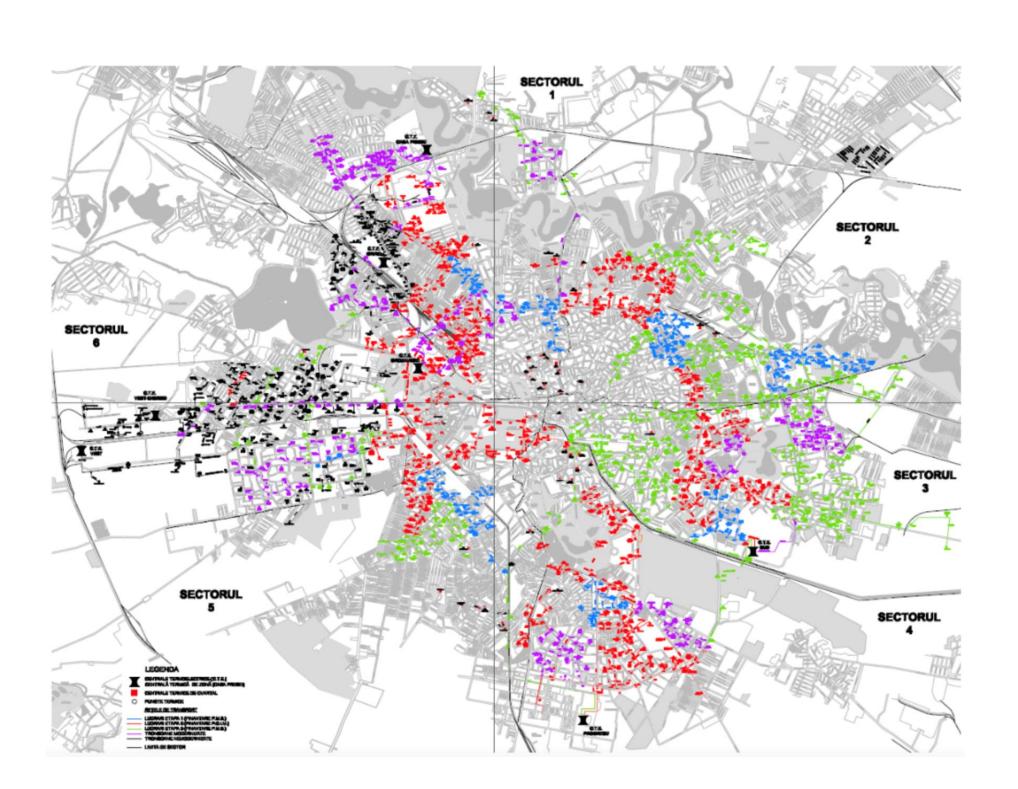
Three Key Mistakes

- Infrastructure projects conceived decades ago remain unchanged if delayed
 - DH
 - electricity grids
 - gas pipelines
- SOEs need to be protected at all costs from private sector competition
 - no privatization of power generation
 - oil & gas duopoly
- "Rich enough for two transitions" and "Just replace 1 MW with a cleaner 1 MW"

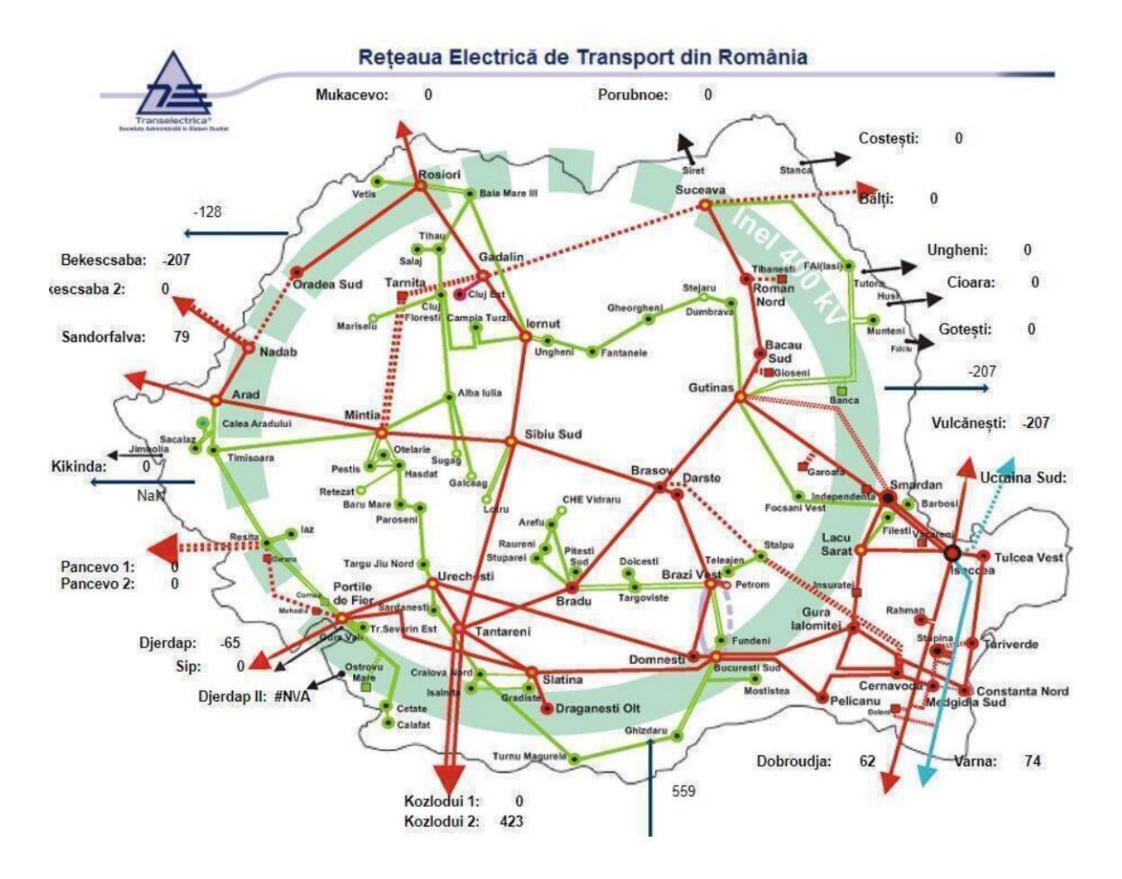


Infrastructure projects on plans from 1989

 DH: modernization retains systems of the 2nd generation



Same electricity grid priorities as 20 years ago

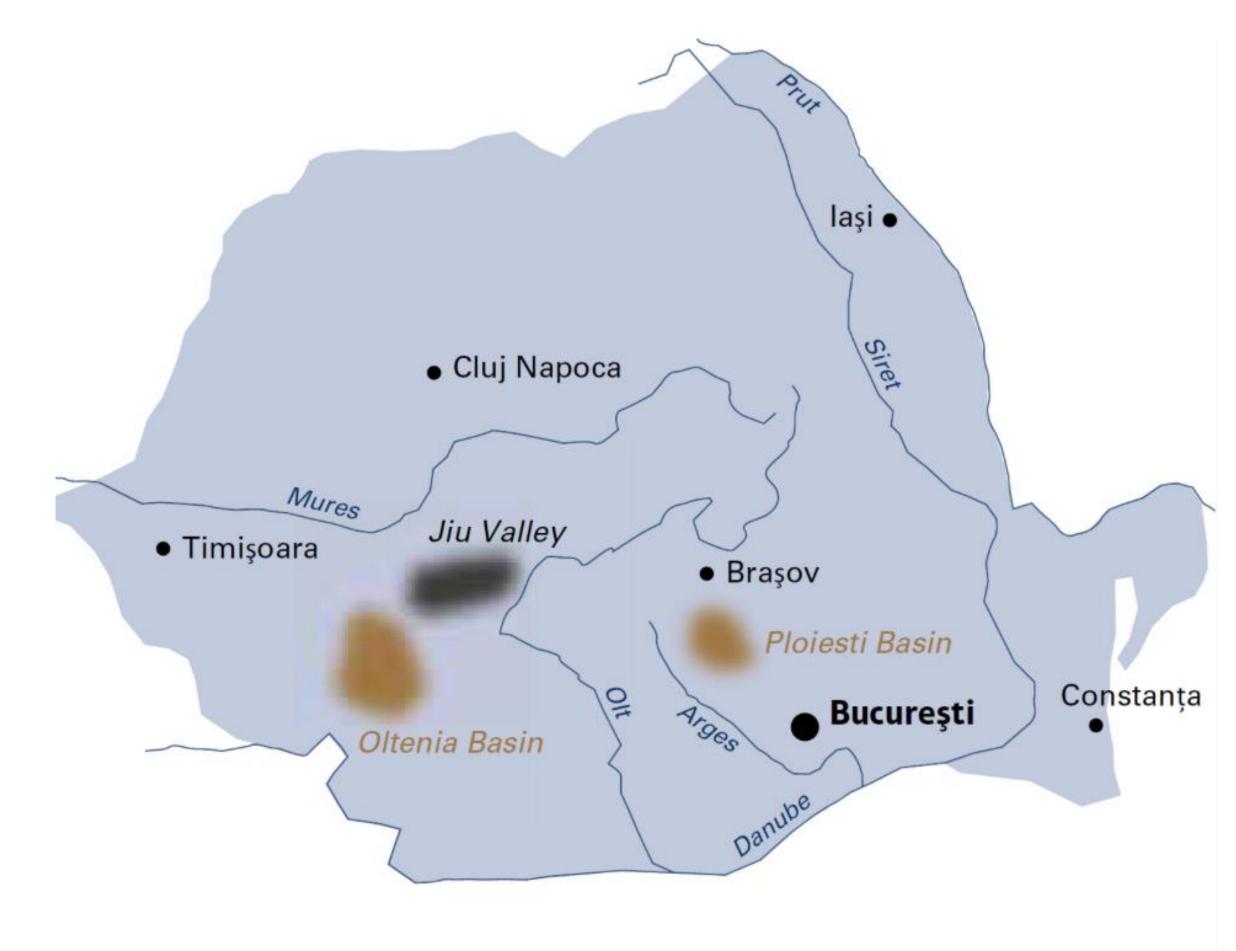


Protect SOEs at any cost

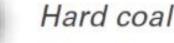
- Ministry of Energy: shareholder in electricity and gas producers —> always promotes state aid favoring its own
- Grid access: blocked for newcomers ("insufficient capacity" beyond nevermaterializing SOE plants)
- Romgaz & Petrom —> joint project in the Black Sea by mandate from MoE
- Hidroelectrica vs private competitor for 1000MW+ project
 - Hidroelectrica gets preferential access to land from a state agency + MoE attempts to include priority project on EU funds
 - private competitor gets land at market price; barriers for construction on "agricultural land"; no state aid scheme available

Just replace 1 MW with another, cleaner one

- To keep everything else unchanged, each MW of controllable coal must be replaced with a similar MW of controllable fuel —> gas "and hydrogen sometime in the future"
- No discussion on:
 - future patterns of electricity demand
 - storage, flexible demand







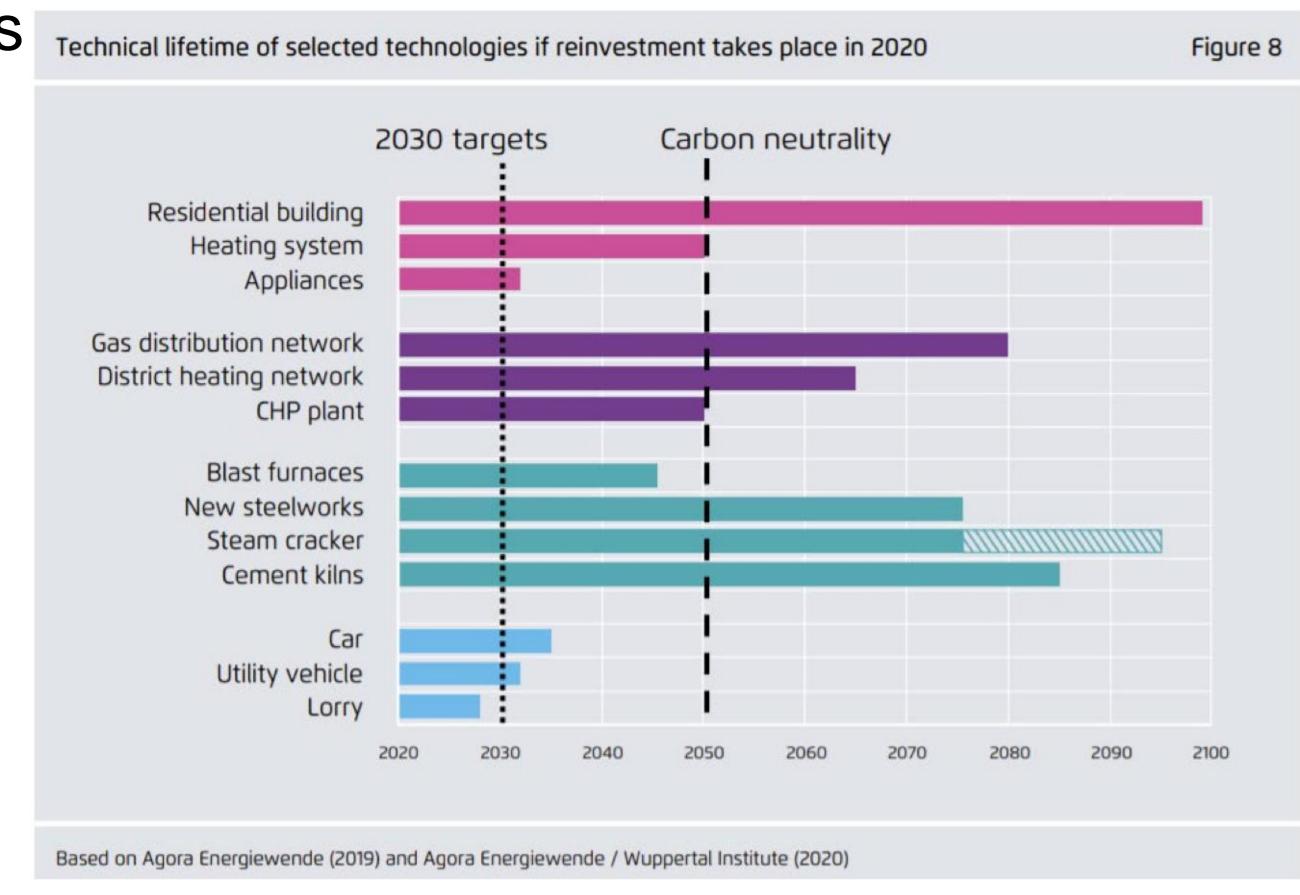
The Cause

- Institutional legacy: split of energy sector in 1990s, personal ties, strong SOE lobby
- Loss of competence after accession in the EU
- Populism:
 - energy prices
 - "own resources"
 - "foreign companies"



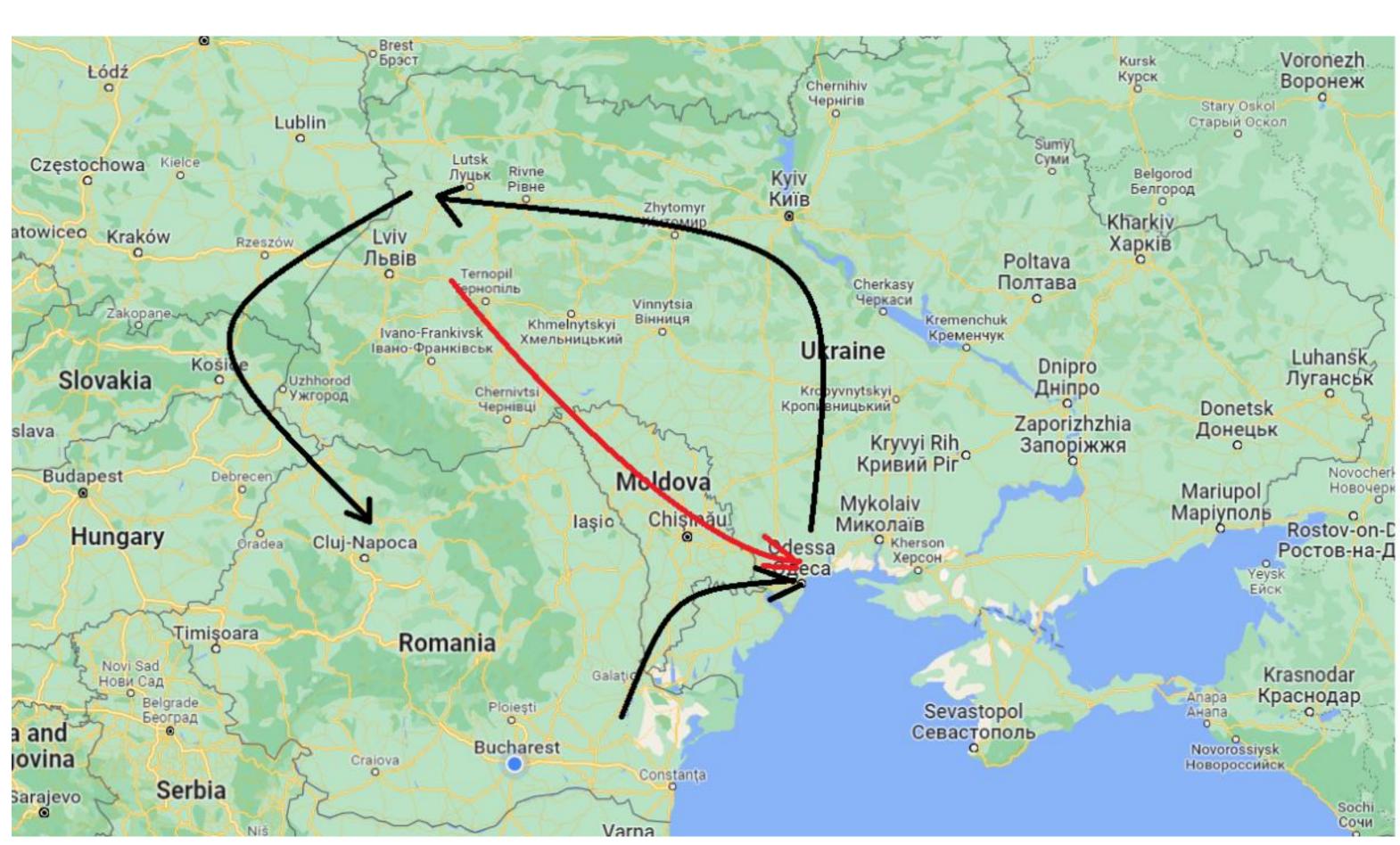
The Result

- Decoupling from energy policy across the EU
- Coal phase-out delayed de facto
- Renewables development: years of delay; market distortions such as price regulation and unfair competition from SOEs
- Projects massively stimulating gas consumption (distribution grids, gasfired power plants)



The Hope

- Renewables investments, energy efficiency "in spite of the state"
- EC infringements & funding criteria
- Regional interconnectivity
- ... and pure luck



Thank you!

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